



# County of Los Angeles CHIEF EXECUTIVE OFFICE

Kenneth Hahn Hall of Administration  
500 West Temple Street, Room 713, Los Angeles, California 90012  
(213) 974-1101  
<http://ceo.lacounty.gov>

WILLIAM T FUJIOKA  
Chief Executive Officer

April 8, 2014

To: Supervisor Don Knabe, Chairman  
Supervisor Gloria Molina  
Supervisor Mark Ridley-Thomas  
Supervisor Zev Yaroslavsky  
Supervisor Michael D. Antonovich

From: William T Fujioka  
Chief Executive Officer

A handwritten signature in black ink, appearing to read "W. T. Fujioka", is written over the printed name and title.

Jerry E. Powers  
Chief Probation Officer

A handwritten signature in black ink, appearing to read "J. E. Powers", is written over the printed name and title.

Board of Supervisors  
GLORIA MOLINA  
First District

MARK RIDLEY-THOMAS  
Second District

ZEV YAROSLAVSKY  
Third District

DON KNABE  
Fourth District

MICHAEL D. ANTONOVICH  
Fifth District

## REPORT BACK ON EXPLORING A STRATEGIC PARTNERSHIP WITH HOMEBOY INDUSTRIES (ITEM 4, AGENDA OF FEBRUARY 4, 2014)

On February 4, 2014, a motion was introduced by Supervisor Knabe, and amended by Supervisor Yaroslavsky, directing the Chief Executive Officer (CEO) to work in collaboration with the Chief Probation Officer to explore a strategic partnership with Homeboy Industries (HBI) in order to accelerate the County's efforts to reduce recidivism among previously incarcerated juveniles and adult offenders, and report back within 30 days. The Board also instructed the CEO and the Auditor-Controller to report back on how HBI expended funds previously allocated by the Board.

### Background

HBI is a gang intervention organization which assists at-risk youth and emerging adults with becoming contributing members of the community through a variety of services designed to address their multiple needs. Programs offered include counseling, education, tattoo removal, and job training and placement. HBI strives to address the immediate needs of the individual while simultaneously addressing underlying issues such as poverty, mental illness, substance abuse, and lack of education. HBI focuses on active and former gang members seeking to leave the gang life, youth returning to the community from confinement, and probationers and parolees.

*"To Enrich Lives Through Effective And Caring Service"*

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In 2010-12, the Board approved an Agreement with HBI for case management, job training and development, tattoo removal, and mental health education and treatment assistance. The most recent Agreement was primarily for tattoo removal, as well as other reentry services, which expired on June 30, 2013.

### **Probation Department and Homeboy Industries**

The Probation Department (Probation) is responsible for providing in-camp rehabilitative services or referring individuals to community-based treatment and services in order to satisfy/complete court-ordered conditions of probation. Tattoo removal is one of the many services offered to adult probationers or juveniles placed at a Probation camp. Since 2002, Probation has either referred or transported minors directly to HBI or to other available community-based organizations (CBO) to receive tattoo removal services in response to a court order or the minor's desire to receive the services after a HBI presentation at the camp.

For calendar year 2013, Probation has transported 133 youth from camp to HBI for tattoo removal services. The minors completed, on average, two treatment sessions. Tattoo removal is an important step for individuals who are committed to exiting gang life and working to reenter society. By removing the tattoo, the individual is shedding indicators of gang membership and affiliation. Most, if not all, of the youth have a court order to participate in tattoo removal services.

In some cases, the court will order tattoo removal as part of sentencing. Sometimes, this will be accomplished while the juvenile is sentenced to camp. Factors which may impact Probation's ability to provide tattoo removal services to the youth while at camp are:

- Safety and security of minor and staff;
- Potential escape risk;
- Number of treatments required for tattoo removal; and
- Staffing ratios/overtime management.

Community referrals for treatment and services provided to the youth by Probation are affordable, easily accessible, and responsive to the minors' needs and/or court's orders. Since this service has been provided either free or at low cost, Probation has not had a need to competitively solicit for this service.

If the Board determines that tattoo removal is a service to be implemented as a new ongoing program, Probation would require additional net County cost (NCC) appropriation to cover the costs of the tattoo removal and any associated staff and/or

equipment costs. Providing the tattoo removal services would also require Probation to release a Request for Proposal (RFP) which takes an average of 12–18 months to complete. The Board also has the option of directly funding tattoo removal services through a Social Program Agreement (SPA) using Board discretionary funding.

### **Existing Contracts**

In exploring options for a strategic partnership, we have reviewed the subcontracting language in Probation's existing contracts.

#### Sub-Contracting Provision

Probation's contracts include the standard County subcontracting provision which states:

“If the CONTRACTOR desires to subcontract, the CONTRACTOR shall provide the following information promptly to the County.”

Thus, the decision to subcontract is determined exclusively by the contractor. The County cannot require or direct the contractor to subcontract with any specific agency. Consequently, as with any agency, HBI has the opportunity to explore current County providers for any subcontracting opportunities. A list of Probation's current social services contractors is provided in Attachment I. HBI may be eligible to subcontract with the agencies listed in Attachment I; however, the contractor is under no obligation to subcontract with HBI and must adhere to its solicitation process to award the subcontract.

- HBI should work directly with the awarded contractor to determine how they can qualify as a subcontractor.

#### Other Contracts

Probation also oversees the following contracts:

- **Juvenile Justice Crime Prevention Act (JJCPA):** JJCPA is a State funded initiative that supports Probation's programs aimed at reducing crime and delinquency among at-risk youth and youth offenders. JJCPA requires counties to establish a multi-agency Juvenile Justice Coordinating Council (JJCC) to develop a comprehensive Juvenile Justice Plan (Plan) that includes an assessment of existing resources and a local strategy for addressing identified gaps in services. Probation's JJCPA programs are delivered via contracts with

various CBOs and city and county agencies that provide services to minors under the age of 18. Any reallocation of existing funds for other than the current services would require a change to the existing Plan and approval from the JJCC and State.

- Reallocation of existing JJCPA programs and its funding would require approval by JJCC and the Board.
  - To amend the existing Plan would require in-depth discussions between the State and County representatives. The timeline would include discussions on the new Plan and the creation of a new data collection template before the new program can be established. Then the program is written and discussed with workgroups, which include external shareholders, as well as the JJCC. The final design of the program must be approved by the JJCC before it can be presented to the State as an amendment to the Plan.
  - If the State approves the amendment, Board approval will be required to adopt a resolution to modify the Plan.
  - Contract amendments or the release of a RFP for services would be necessary. A competitive solicitation process takes an average of 12–18 months to complete.
- **Youthful Offender Block Grant (YOBG):** YOBG was established in 2007 (later amended in 2009) and realigned a segment of the California's juvenile population from State to county control. The State provides an annual YOBG allocation to counties to enhance the capacity of Probation to provide mental health, substance abuse, and other appropriate rehabilitative and supervision services to these offenders. Probation's YOBG programs are delivered via contracts with various CBOs. Any reallocation of existing funds for other than the current services would require the submission of a revised Juvenile Justice Development Plan to the State for approval. Contract amendments or the release of RFPs for services would also be necessary. A competitive solicitation process takes an average of 12–18 months to complete.
- **Gang Intervention Contracts:** Probation oversees various gang intervention contracts that are funded by NCC. The Board may either reallocate the existing NCC or authorize additional NCC to enhance the current contracts. Currently, there are ten contracts at \$200,000 annually with five service providers for gang intervention services. The RFP was released on January 27, 2012, and was awarded on December 4, 2012, with four 12-month renewal options.

All of the aforementioned contracts were awarded through the County's competitive solicitation process and have a maximum delegated authority to increase the contract sum up to ten percent. Consequently, use of any of the above contracting options would require Board, State, or locally established committees' approval.

### **New Contracts**

Probation is continuously seeking providers to deliver services in the areas of employment, cognitive behavior therapy, and gender specific. As with other agencies, HBI has the opportunity to participate in all competitive solicitation processes.

We also explored the option of a sole source contract with HBI. However, services such as case management, job training and development, tattoo removal, and mental health education and treatment assistance may be provided by other agencies and, therefore, do not meet the sole source criteria. As such, this is not a viable option.

### **Funding Options/Partnership Opportunities Identified by Homeboy Industries**

HBI identified various partnership opportunities in a letter to the Board dated February 23, 2014. Our analysis of those options is provided below.

#### ***Option 1: Release an RFP Modeled After Previously Implemented SPA***

*Under this option, HBI is advocating that Probation's RFP be modeled after the previously implemented SPA (for services) contract awarded to HBI on September 14, 2010–13. This Agreement was a quality contract modeled after our comprehensive therapeutic approach, which is proven to successfully provide reentry services and prevent recidivism to the formerly gang-involved, incarcerated men and women and high-risk youth.*

- The release of a RFP modeled after the previous SPA is a viable option. However, the issuance of a RFP is contingent on the availability of funding. This would require Board action to appropriate additional funding. Furthermore, the RFP would be developed to meet the business and operational needs of Probation primarily based on the service needs of the target population. A competitive solicitation process takes an average 12–18 months to complete and award the contract.

**Option 2: Release an RFP for a Three-year Pilot Bridge Program**

*Under this option, HBI is requesting to pilot a bridge program of their Comprehensive Therapeutic and Social Enterprise Model.*

- The release of a RFP for a three-year pilot bridge program is a viable option. However, the issuance of a RFP is contingent on the availability of funding. This would require Board action to appropriate additional funding. Furthermore, the RFP would be developed to meet the business and operational needs of Probation primarily based on the service needs of the target population. A competitive solicitation process takes an average 12–18 months to complete and award the contract.

**Option 3: Redraft and Reissue Recanted Assembly Bill 109 (AB109) and other RFP's**

*Under this option, HBI is asking Probation to reconsider reissuing existing RFPs with their suggested changes so that HBI and other CBOs can qualify and do what they do best:*

- Probation released a RFP for comprehensive services for the AB109 population on September 27, 2013, and proposals were due on November 22, 2013.
- All the RFPs, except for one in HBI's letter, are open solicitations, and contracts have not yet been awarded. However, the deadline for submittal of proposals has past. As such, we recommend HBI to continue its process of actively seeking future RFPs and submit proposals they qualify for.
- HBI is on Probation's Bidder's List and is notified via solicitation letters of RFPs released by Probation for community-based services.
- HBI is registered with the County's WebVen System and is notified of other County departments' RFPs for community-based services.
- RFPs are and would continue to be developed to meet the business and operational needs of Probation primarily based on the service needs of the target population.
- Some RFPs have restrictions based on the funding source, such as JJCPA funds, in which services can only be provided to at-risk youth ages 18 and under.

**Option 4: Direct Probation Subcontractor Status**

*Under this option, HBI would like to revisit the idea of becoming a direct subcontractor for Probation, the Departments of Public Social Services (DPSS), Public Health (DPH), and Mental Health (DMH).*

- As indicated above and pursuant to the contract terms, the County cannot require or direct the contractor to subcontract with any specific agency. The decision to subcontract is made solely at the discretion of the contractor. HBI is encouraged to contact other departments of interest to obtain their lists of current providers to explore any subcontracting opportunities.

**Option 5: DPSS Partnership and Job Site for General Relief Opportunities for Work (GROW)**

*Under this option, HBI states that it should be considered a job site for GROW, which would allow HBI clients to get credit for classes attended through their employment services program (work readiness classes and placement).*

- HBI is encouraged to explore opportunities with other County departments such as DPSS, DMH, DPH, etc. HBI should reach out directly to other County departments to determine if they can partner with them for services.

**Option 6: Day Reporting Enrollment Center**

*Under this option, HBI would like to manage an enrollment center for youth and adults with the following services offered:*

- Case Management
- Curriculum/Education
- Employment Counselors
- Mental Health
- Tattoo Removal
- Solar Panel Training and Certification
- Twelve-Step Meetings
- Legal Assistance
- Court Mandated Domestic Violence Batterers Intervention Program
- Restorative Justice

- All services at the day reporting centers will either be provided directly by Probation or as a result of a competitively bid contract.
- Currently, Probation has two adult day reporting centers (ADRC) – one operational in the Second Supervisorial District and one recently awarded on December 17, 2013, for the Fifth Supervisorial District. It is Probation's intent to have an ADRC in each Supervisorial District. A future RFP will be solicited to serve the remaining Supervisorial Districts (First, Third and Fourth).

### **Accounting of Funds Allocated to Homeboy Industries**

Over a three-year period, beginning September 2010, the Board allocated approximately \$3.3 million to HBI. Funding was used to offset the following: personnel services, tattoo removal, gas/mileage, client transportation, new image and live scanning services, indirect costs, and an evaluation of HBI's service model. Please refer to Attachment II for a detailed breakdown of HBI's services and costs.

If you have any questions or require additional information, you or your staff may contact either Georgia Mattera, Public Safety, at (213) 893-2374, or Reaver Bingham, Probation, at (562) 940-2513.

WTF:GAM:JEP  
SW:RB:AW:llm

### **Attachments (2)**

- c: Executive Office, Board of Supervisors  
County Counsel  
Auditor-Controller  
Mental Health  
Probation  
Public Health  
Public Social Services



|    | <b>Name of Contractor/Agency</b>   | <b>Type of Service Contracted</b> |
|----|--|-----------------------------------|
| 1  | <b>ABC Unified School District</b><br>16700 Norwalk Blvd.<br>Cerritos, CA 90703<br>562-926-5566                            | Anti-Gang Strategies              |
| 2  | <b>Alta/Pasa Community Improvement Center</b><br>2060 N. Lincoln Ave.<br>Pasadena, CA 91103<br>626-794-7670                | Anti-Gang Strategies              |
| 3  | <b>Amer-I-can Foundation</b><br>c/o Caven & Associates<br>1851 Sunset Plaza Drive<br>Los Angeles, CA 90069<br>310-652-7884 | Anti-Gang Strategies              |
| 4  | <b>Asian American Drug Abuse Program</b><br>2900 S. Crenshaw Blvd.<br>Los Angeles, CA 90016<br>323-293-6284                | Anti-Gang Strategies              |
| 5  | <b>Aviva Family and Children's Services</b><br>7120 Franklin Ave.<br>Los Angeles, CA 90046<br>323-876-0550                 | Anti-Gang Strategies              |
| 6  | <b>Bellflower Unified School District</b><br>16703 South Clark Ave.<br>Bellflower, CA 90706<br>562-866-9011                | Anti-Gang Strategies              |
| 7  | <b>Boys &amp; Girls Club of Foothills/Monrovia</b><br>600 S. Shamrock Ave.<br>Monrovia, CA. 91016<br>626-305-5353          | Anti-Gang Strategies              |
| 8  | <b>Boys &amp; Girls Club of Venice</b><br>2232 Lincoln Blvd.<br>Venice, CA 90291<br>310-390-4477                           | Anti-Gang Strategies              |
| 9  | <b>Children Youth &amp; Family Collaborative</b><br>1200 W. 37th Place<br>Los Angeles, CA 90007<br>323-730-9400            | Anti-Gang Strategies              |
| 10 | <b>Girls and Gangs</b><br>1000 N. Alameda St., Ste. 240<br>Los Angeles, CA 90012<br>213-346-3285                           | Anti-Gang Strategies              |

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| 11 | <b>Helpline Youth Counseling</b><br>12440 E. Firestone Blvd., Suite1000<br>Norwalk, CA 90650<br>562-864-3722                  | Anti-Gang Strategies                            |
| 12 | <b>Mentoring &amp; Partnership for Youth Development</b><br>1905 N. Lincoln Ave., #E509<br>Pasadena, CA 91103<br>626-840-0925 | Anti-Gang Strategies                            |
| 13 | <b>New Directions for Youth Services</b><br>7315 N. Lankershim Blvd.<br>No. Hollywood, CA 91605<br>818-375-1000               | Anti-Gang Strategies                            |
| 14 | <b>North Valley Caring Services</b><br>15435 Rayen St.<br>North Hills, CA 91343<br>818-891-0481                               | Anti-Gang Strategies                            |
| 15 | <b>Pacific Clinics/Asian Pacific Family Center</b><br>800 S. Santa Anita Ave.<br>Arcadia, CA 91006<br>626-254-5000            | Anti-Gang Strategies                            |
| 16 | <b>Search to Involve Phillipino Americans</b><br>3200 W. Temple St.<br>Los Angeles, CA 90026<br>213-382-1817                  | Anti-Gang Strategies                            |
| 17 | <b>Unusual Suspects Theater Company</b><br>617 S. Olive St., #812<br>Los Angeles, CA 90014<br>213-488-8488                    | Anti-Gang Strategies                            |
| 18 | <b>Venice Community Housing Corporation</b><br>720 Rose Ave.<br>Venice, CA 90291<br>310-399-4100                              | Anti-Gang Strategies                            |
| 19 | <b>Watts/Willowbrook Boys &amp; Girls Club</b><br>1339 East 120th Street<br>Los Angeles, CA 90059<br>323-567-2278             | Anti-Gang Strategies                            |
| 20 | <b>Boys &amp; Girls Club of SGV</b><br>2740 Mountain View Road<br>El Monte, CA 91734<br>626-442-5470                          | Community Delinquency Prevention Program (CDPP) |

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| 21 | <b>Educating Young Minds</b><br>3325 Wilshire Blvd., Suite 400<br>Los Angeles, CA 90010<br>213-487-2310                                | Community Delinquency Prevention Program (CDPP)                |
| 22 | <b>1736 Family Crisis Center</b><br>2116 Arlington Ave., #200<br>Los Angeles, CA 90018<br>323-737-3900                                 | Community Delinquency Prevention Program (CDPP) 4th District   |
| 23 | <b>1736 Family Crisis Center</b><br>2116 Arlington Ave., #200<br>Los Angeles, CA 90018<br>323-737-3900                                 | Community Delinquency Prevention Program (CDPP) First District |
| 24 | <b>African American Male Achievers (AMAN)</b><br>2314 W. Main St.<br>Alhambra, CA 91801<br>323-722-2473                                | Community Delinquency Prevention Program (CDPP)                |
| 25 | <b>Alhambra Youth Boxing Club</b><br>2314 W. Main St.<br>Alhambra, CA 91801<br>323-722-2473  | Community Delinquency Prevention Program (CDPP)                |
| 26 | <b>Alma Family Services</b><br>1000 Corporate Center Drive, Suite 650<br>Monterey Park, CA 91754<br>323-695-9529                       | Community Delinquency Prevention Program (CDPP)                |
| 27 | <b>Asian Youth Center</b><br>100 West Clary Ave.<br>San Gabriel, CA 91776<br>626-309-0622  | Community Delinquency Prevention Program (CDPP)                |
| 28 | <b>Boys &amp; Girls Club of Los Angeles Harbor</b><br>1200 S. Cabrillo Ave.<br>San Pedro, CA 90731<br>310-833-0807                     | Community Delinquency Prevention Program (CDPP)                |
| 29 | <b>Boys Republic Inc.</b><br>1907 Boys Republic Dr.<br>Chino, CA 91709<br>626-358-4581   | Community Delinquency Prevention Program (CDPP)                |
| 30 | <b>Centinela Youth Services/City of Hawthorne</b><br>11539 Hawthorne Blvd., 5th Floor, Ste. 500<br>Hawthorne, CA 90250<br>310-970-7702 | Community Delinquency Prevention Program (CDPP)                |

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| 31 | <b>Child &amp; Family Center</b><br>21545 Centre Pointe Parkway<br>P.O. Box 801330<br>Santa Clarita, CA 91350<br>661-255-6847 | Community Delinquency Prevention Program<br>(CDPP)                 |
| 32 | <b>City of Torrance/Police Department</b><br>3300 Civic Center Drive<br>Torrance, CA 90503<br>310-618-5555                    | Community Delinquency Prevention Program<br>(CDPP)                 |
| 33 | <b>D' Veal Family &amp; Youth Services</b><br>1845 N. Fair Oaks, Suite 2600<br>Pasadena, CA 91103<br>626-296-8900             | Community Delinquency Prevention Program<br>(CDPP)                 |
| 34 | <b>El Centro Del Pueblo</b><br>1157 Lemoyne Street<br>Los Angeles, CA 90026<br>213-483-6335                                   | Community Delinquency Prevention Program<br>(CDPP)                 |
| 35 | <b>El Nido Family Centers</b><br>10200 Sepulveda Blvd., Suite 350<br>Mission Hills, CA 91345<br>818-830-3646                  | Community Delinquency Prevention Program<br>(CDPP) Third District  |
| 36 | <b>El Nido Family Centers</b><br>10200 Sepulveda Blvd., Suite 350<br>Mission Hills, CA 91345<br>818-830-3646                  | Community Delinquency Prevention Program<br>(CDPP) Second District |
| 37 | <b>Friends Outside In Los Angeles County</b><br>464 E. Walnut St.<br>Pasadena, CA 91101<br>626-795-7607                       | Community Delinquency Prevention Program<br>(CDPP)                 |
| 38 | <b>Helpline Youth Counseling</b><br>12440 E. Firestone Blvd., Suite 1000<br>Norwalk, CA 90650<br>562-864-3722                 | Community Delinquency Prevention Program<br>(CDPP)                 |
| 39 | <b>Jade Family Services</b><br>3071 Firestone Blvd.<br>South Gate, CA 90280<br>323-564-5233                                   | Community Delinquency Prevention Program<br>(CDPP)                 |
| 40 | <b>Koreatown Youth &amp; Community Center</b><br>3727 West 6th Street, #300<br>Los Angeles, CA 90020<br>213-365-7400          | Community Delinquency Prevention Program<br>(CDPP)                 |

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| 41 | <b>Living Advantage</b><br>2734 Raymond Ave.<br>Los Angeles, CA 90007<br>323-731-6471                                       | Community Delinquency Prevention Program (CDPP)                 |
| 42 | <b>Los Angeles Gay and Lesbian Center Youth Services</b><br>1625 N. Schrader Blvd.<br>Los Angeles, CA 90028<br>323-993-7613 | Community Delinquency Prevention Program (CDPP)                 |
| 43 | <b>Los Angeles Youth Network</b><br>1754 Taft Ave.<br>Los Angeles, CA 90028<br>323-467-8466                                 | Community Delinquency Prevention Program (CDPP)                 |
| 44 | <b>Neighborhood Youth Association</b><br>1016 Pleasant View Ave.<br>Venice, CA 90291<br>310-664-8893                        | Community Delinquency Prevention Program (CDPP)                 |
| 45 | <b>Office of Samoan Affairs</b><br>20715 S. Avalon Blvd., #200<br>Carson, CA 90746<br>310-538-0555                          | Community Delinquency Prevention Program (CDPP)                 |
| 46 | <b>Pacific Clinics/Asian Pacific Family Center</b><br>800 S. Santa Anita Ave.<br>Arcadia, CA 91006<br>626-254-5000          | Community Delinquency Prevention Program (CDPP) Five District   |
| 47 | <b>Pacific Clinics/Asian Pacific Family Center</b><br>800 S. Santa Anita Ave.<br>Arcadia, CA 91006<br>626-254-5000          | Community Delinquency Prevention Program (CDPP) Fourth District |
| 48 | <b>People Who Care</b><br>1500 W. Slauson Ave.<br>Los Angeles, CA 90047<br>323-778-8905                                     | Community Delinquency Prevention Program (CDPP)                 |
| 49 | <b>Performing Arts for Education</b><br>5174 Cimarron Street<br>Los Angeles, CA 90062<br>323-299-2827                       | Community Delinquency Prevention Program (CDPP)                 |
| 50 | <b>Saturday Night Bath Concert Fund</b><br>4558 W. 153rd Place<br>Los Angeles, CA 90260<br>310- 542-1239                    | Community Delinquency Prevention Program (CDPP)                 |

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| 51 | <b>South Bay Children's Health Center</b><br>410 Camino Real<br>Redondo Beach, CA 90277<br>310-316-1212      | Community Delinquency Prevention Program<br>(CDPP) District Fourth   |
| 52 | <b>United Community Action Network(UCAN)</b><br>44231 N. Division St.<br>Lancaster, CA 93535<br>661-948-3000 | Community Delinquency Prevention Program<br>(CDPP)                   |
| 53 | <b>United Peace Officers Against Crime</b><br>P.O. Box 2084<br>Walnut, CA 91789<br>213-300-3870              | Community Delinquency Prevention Program<br>(CDPP) District Fourth   |
| 54 | <b>United Peace Officers Against Crime</b><br>P.O. Box 2084<br>Walnut, CA 91789<br>213-300-3870              | Community Delinquency Prevention Program<br>(CDPP) District Third    |
| 55 | <b>Phillips Graduate Institute/CalFam</b><br>19900 Plummer St.<br>Chatsworth, CA 91311<br>818-654-1730       | Community Delinquency Prevention Program<br>(CDPP) Camp Miller       |
| 56 | <b>Phillips Graduate Institute/CalFam</b><br>19900 Plummer St.<br>Chatsworth, CA 91311<br>818-654-1730       | Community Delinquency Prevention Program<br>(CDPP) Camp Gonzalez     |
| 57 | <b>Soledad Enrichment Action, Inc.</b><br>222 N. Virgil Ave.<br>Los Angeles, CA 90004<br>213-480-4262        | Community Delinquency Prevention Program<br>(CDPP)                   |
| 58 | <b>Boy Scouts of America</b><br>3450 E. Sierra Madre Blvd.<br>Pasadena, CA 91107<br>626-351-8815             | Community Delinquency Prevention Program<br>(CDPP)                   |
| 59 | <b>HealthRight 360</b><br>149 W. 22nd Street<br>Los Angeles, CA 90007<br>213-741-3724                        | Comprehensive Services to the AB109<br>Population                    |
| 60 | <b>Asian Youth Center</b><br>100 West Clary Ave.<br>San Gabriel, CA 91776<br>626-309-0622                    | Educational Pathways & Vocational Opportunity<br>Service under JJCPA |

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| 61 | <b>Asian Youth Center</b><br>100 West Clary Ave<br>San Gabriel, CA 91776<br>626-309-0622                                    | Educational Pathways & Vocational Opportunity<br>Services under YOBG |
| 62 | <b>Soledad Enrichment Action, Inc.</b><br>222 N. Virgil Ave.<br>Los Angeles, CA 90004<br>213-480-4262                       | Educational Pathways & Vocational Opportunity<br>Services under YOBG |
| 63 | <b>Jewish Vocational Services</b><br>13160 Mindanao Way, Ste. 240<br>Marina Del Rey, CA 90292<br>310-309-6000               | Educational Pathways & Vocational Opportunity<br>Services-under YOBG |
| 64 | <b>San Gabriel Valley Conservation Corps</b><br>3017 N. Tyler Ave.<br>El Monte, CA 91731<br>626-444-5337                    | Employment Services to Probation Youth under<br>JJCPA                |
| 65 | <b>Communities in Schools of San Fernando<br/>Valley, Inc.</b><br>8743 Burnet Ave.<br>North Hills, CA 91343<br>818-891-9399 | Employment Services to Probation Youth under<br>JJCPA                |
| 66 | <b>Goodwill Industries of Southern California</b><br>342 N. San Fernando Road<br>Los Angeles, CA 90031<br>323-539-2165      | Employment Services to Probation Youth under<br>JJCPA                |
| 67 | <b>Soledad Enrichment Action, Inc.</b><br>222 N. Virgil Ave.<br>Los Angeles, CA 90004<br>213-480-4262                       | Employment Services to Probation Youth under<br>JJCPA                |
| 68 | <b>Special Service for Groups</b><br>605 W. Olympic Blvd., Suite 600<br>Los Angeles, CA 90015<br>213-553-1800               | Employment Services to Probation youth under<br>JJCPA                |
| 69 | <b>South Bay Workforce Investment Board</b><br>11539 Hawthorne Blvd., Suite 500<br>Hawthorne, CA 90250<br>310-970-7700      | Employment Services to Probation Youth under<br>JJCPA                |
| 70 | <b>New Roads School</b><br>3131 Olympic Blvd.<br>Santa Monica, CA 90404<br>818-222-1192                                     | Enhanced Education Services  |

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| 71 | <b>Aviva Family and Children's Services</b><br>7120 Franklin Ave.<br>Los Angeles, CA 90046<br>323-876-0550                      | Gang Intervention   |
| 72 | <b>Asian Youth Center</b><br>100 West Clary Ave.<br>San Gabriel, CA 91776<br>626-309-0622                                       | Gang Intervention   |
| 73 | <b>Inter-Agency Drug Abuse Recovery Programs, Inc.</b><br>6711 Hayvenhurst Ave., Ste. 101<br>Van Nuys, CA 91406<br>818-994-7454 | Gang Intervention   |
| 74 | <b>Helpline Youth Counseling</b><br>12440 E. Firestone Blvd., Suite 1000<br>Norwalk, CA 90650<br>562-864-3722                   | Gang Intervention   |
| 75 | <b>Soledad Enrichment Action, Inc.</b><br>222 N. Virgil Ave.<br>Los Angeles, CA 90004<br>213-480-4262                           | Gang Intervention   |
| 76 | <b>Inter-Agency Drug Abuse Recovery Programs, Inc.</b><br>6711 Hayvenhurst Ave., Ste. 101<br>Van Nuys, CA 91406<br>818-994-7454 | Gender Specific Services In the Community to At-Risk and Probation Female Youth |
| 77 | <b>Helpline Youth Counseling</b><br>12440 E. Firestone Blvd., Suite 1000<br>Norwalk, CA 90650<br>562-864-3722                   | Gender Specific Services In the Community to At-Risk and Probation Female Youth |
| 78 | <b>Asian Youth Center</b><br>100 West Clary Ave.<br>San Gabriel, CA 91776<br>626-309-0622                                       | Gender Specific Services in the Community to At-Risk and Probation Female Youth |
| 79 | <b>Jewish Vocational Services</b><br>13160 Mindanao Way, Ste. 240<br>Marina Del Rey, CA 90292<br>310-309-6000                   | Gender Specific Services in the Community to At-Risk and Probation Female Youth |
| 80 | <b>Soledad Enrichment Action, Inc.</b><br>222 N. Virgil Ave.<br>Los Angeles, CA 90004<br>213-480-4262                           | Gender Specific Services in the Community to At-Risk and Probation Female Youth |



# ATTACHMENT I

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| 81 | <b>Penny Lane Family Centers</b><br>15305 Rayen Street<br>North Hills, CA 91343<br>818-892-3423                                 | Home Based Gender Specific Services to High Risk Female Youth under JJCPA |
| 82 | <b>Asian Youth Center</b><br>100 West Clary Ave.<br>San Gabriel, CA 91776<br>626-309-0622                                       | Home Based Gender Specific Services to High Risk Female Youth under JJCPA |
| 83 | <b>Inter-Agency Drug Abuse Recovery Programs, Inc.</b><br>6711 Hayvenhurst Ave., Ste. 101<br>Van Nuys, CA 91406<br>818-994-7454 | Home Based Gender Specific Services to High Risk Female Youth under JJCPA |
| 84 | <b>Star View Children and Family Services</b><br>1501 Hughes Way, Ste. 150<br>Long Beach, CA 90810<br>310-221-6336              | Home Based Gender Specific Services to High Risk Female Youth under JJCPA |
| 85 | <b>Aviva Family and Children's Services</b><br>7120 Franklin Ave.<br>Los Angeles, CA 90046<br>323-876-0550                      | Home Based Services to High Risk/High Needs Youth under JJCPA             |
| 86 | <b>Soledad Enrichment Action, Inc.</b><br>222 N. Virgil Ave.<br>Los Angeles, CA 90004<br>213-480-4262                           | Home Based Services to High Risk/High Needs Youth under JJCPA             |
| 87 | <b>Southern California Alcohol and Drug Programs, Inc. (SCADP)</b><br>11500 Paramount Blvd.<br>Downey, CA 90241<br>562-923-4545 | Home Based Services to High Risk/High Needs Youth under JJCPA             |
| 88 | <b>Asian Youth Center</b><br>100 West Clary Ave.<br>San Gabriel, CA 91776<br>626-309-0622                                       | Home Based Services to High Risk/High Needs Youth under JJCPA             |
| 89 | <b>Inter-Agency Drug Abuse Recovery Programs, Inc.</b><br>6711 Hayvenhurst Ave., Ste. 101<br>Van Nuys, CA 91406<br>818-994-7454 | Home Based Services to High Risk/High Needs Youth under JJCPA             |
| 90 | <b>Tarzana Treatment Centers, Inc.</b><br>18646 Oxnard St.<br>Tarzana, CA 91356<br>818-996-1051                                 | Home Based Services to High Risk/High Needs Youth under JJCPA             |

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|----|---|--|
| 91 | <b>RAND Corporation</b><br>1776 Main St.<br>P.O. Box 2138<br>Santa Monica, CA 90407<br>310-393-0411   | JJCPA Program Evaluation Services                                |
| 92 | <b>Chinatown Service Center</b><br>727 N. Broadway, Suite 211<br>Los Angeles, CA 90012<br>213-972-8840  | Literacy Tutoring Services through the<br>Operation READ Program |
| 93 | <b>Cerner Corporation</b><br>2800 Rockcreek Parkway<br>Kansas City, MO 64117<br>816-206-4099  | Probation Electronic Medical Record System<br>(PEMRS)            |
| 94 | <b>Phoenix House of Los Angeles, Inc.</b><br>11600 Eldridge Ave.<br>Lake View Terrace, CA 91342<br>818-686-3011                               | Residential Drug-Free & Foster Care Services                     |
| 95 | <b>California Institute for Mental Health-Functional<br/>Family Therapy</b><br>2125 19th St., 2nd Fl.<br>Sacramento, CA 95818<br>916-556-3480 | To provide functional family therapy externship                  |
| 96 | <b>California Institute for Mental Health-Functional<br/>Family Therapy</b><br>2125 19th St., 2nd Fl.<br>Sacramento, CA 95818<br>916-556-3480 | To provide training for evidence-based<br>interventions          |
| 97 | <b>InsideOut Writers Inc.</b><br>1680 N. Vine St., Suite 614<br>Hollywood, CA 90028<br>323-871-1866   | Writing Program at Juvenile Halls                                |

# Attachment II

## Homeboy Industries

| Budget Details                | Agenda #14<br>9/14/2010 |                       | Agenda #20<br>6/28/2011 |                       | Agenda #11<br>11/7/2012 |                       | Summary          |                  | Variance   |
|-------------------------------|-------------------------|-----------------------|-------------------------|-----------------------|-------------------------|-----------------------|------------------|------------------|------------|
|                               | FY 2010-11              | Actuals<br>FY 2010-11 | FY 2011-12              | Actuals<br>FY 2011-12 | FY 2012-13              | Actuals<br>FY 2012-13 |                  |                  |            |
| A) Personnel                  | 818,500                 | 813,755               | 818,500                 | 818,500               | 397,600                 | 397,600               | 2,034,600        | 2,029,855        | 4,746      |
| B) Other Direct Costs         |                         |                       |                         |                       |                         |                       |                  |                  |            |
| Tattoo Removal                | 159,700                 | 164,689               | 159,700                 | 159,700               | 77,600                  | 77,600                | 397,000          | 401,989          | (4,989)    |
| Gas/Mileage                   | 6,200                   | 6,136                 | 6,200                   | 6,200                 | 3,000                   | 3,000                 | 15,400           | 15,336           | 64         |
| Client Transportation         | 12,400                  | 12,400                | 12,400                  | 12,400                | 6,000                   | 6,000                 | 30,800           | 30,800           | -          |
| New Image                     | 40,000                  | 39,780                | 40,000                  | 40,000                | 19,400                  | 19,400                | 99,400           | 99,180           | 220        |
| Live Scan                     | 500                     | 321                   | 500                     | 500                   | 300                     | 300                   | 1,300            | 1,121            | 179        |
| C) Purchased Services         |                         |                       |                         |                       |                         |                       |                  |                  |            |
| UCLA School of Public Affairs | 100,000                 | 100,000               | 100,000                 | 100,000               | 48,600                  | 48,600                | 248,600          | 248,600          | -          |
| D) Indirect Costs             |                         |                       |                         |                       |                         |                       |                  |                  |            |
| 15% Administrative Fees       | 200,700                 | 200,700               | 200,700                 | 200,700               | 97,500                  | 97,500                | 498,900          | 498,900          | -          |
| <b>Grand Total</b>            | <b>1,338,000</b>        | <b>1,337,780</b>      | <b>1,338,000</b>        | <b>1,338,000</b>      | <b>650,000</b>          | <b>650,000</b>        | <b>3,326,000</b> | <b>3,325,780</b> | <b>220</b> |